

**For discussion
on 10 September 2026**

**BOARD PAPER
AAB/29/2025-26**

**MEMORANDUM FOR THE
ANTIQUITIES ADVISORY BOARD**

**HERITAGE IMPACT ASSESSMENT
IN RESPECT OF**

**THE REVITALISATION OF FORMER NORTH KOWLOON
MAGISTRACY INTO NK FUTURE**

PURPOSE

This paper seeks Members' views on the findings of the Heritage Impact Assessment ("HIA") in respect of the revitalisation of Former North Kowloon Magistracy ("FNKM") into NK Future, a universal judicial education centre.

HIA MECHANISM

2. The HIA in respect of the revitalisation of FNKM into NK Future was conducted in accordance with the HIA mechanism of the Development Bureau ("DEVB") vide Technical Circular (Works) No. 1/2022. The HIA mechanism highlights that every effort should be made to minimise the possible adverse impact on "Heritage Sites". In the submission to the Public Works Subcommittee of the Legislative Council, the works agent is required to include a "Heritage Implications" paragraph to be cleared by the Antiquities and Monuments Office ("AMO"), stating clearly whether the project will affect any "Heritage Sites" and if so, what mitigation measures, as endorsed by the Antiquities Advisory Board, will be implemented.

THE PROJECT

3. The revitalisation of FNKM is one of the projects under Batch VI of the Revitalising Historic Buildings Through Partnership Scheme (“R-scheme”) under the purview of DEVB. Under the R-scheme, non-profit-making organisations with charitable status under section 88 of the Inland Revenue Ordinance (Cap. 112) are invited to apply for the adaptive re-use of selected government-owned historic buildings in the form of social enterprises.

4. Submission of revitalisation proposals for this project was invited by DEVB in August 2020, and the selection results were announced in December 2022. The Society of Rehabilitation and Crime Prevention, Hong Kong (“SideBySide”) was selected to convert FNKM into NK Future to continue the judicial spirit and traditions of the Magistracy. It will also use the building as a starting point to connect the communities of the district, linking up traditional and new cultural assets, such as other revitalised buildings, hawker bazaars, and old local shops in the district, so as to promote local culture and creative arts.

5. Given that FNKM is a Grade 2 historic building, AMO confirmed that an HIA was required for the revitalisation works. N K Future Company Limited (“NKFCL”), a special-purpose company set up by SideBySide to implement the project, has subsequently commissioned a heritage conservation consultant to conduct the HIA.

HIA

6. The purpose of the HIA is to formulate a Conservation Management Plan with a set of heritage impact assessments, which aims at designing mitigation measures to avoid adverse impact on FNKM in the course of revitalisation and outlining the future interpretation, maintenance and management strategies.

7. NKFCL has submitted to AMO for consideration the HIA report for assessing the heritage impact of the proposed project scope and design based on AMO’s Conservation Guidelines laid down in the FNKM’s Resource Kit provided under the R-scheme. Given that the character-defining elements of

FNKM will be repaired as necessary and preserved as far as practicable, and that the likely impact on the historic structures will be kept to a minimum through the proposed mitigation measures, AMO considers the proposal agreeable from the heritage conservation perspective and is satisfied with the recommended mitigation measures. The salient points of the HIA report and AMO's comments are set out in **Annexes A and B** respectively. The full HIA report is at this hyperlink:

[http://www.aab.gov.hk/filemanager/aab/common/214meeting/HIA%20Report%20-%20FNKM%20\(issue\).pdf](http://www.aab.gov.hk/filemanager/aab/common/214meeting/HIA%20Report%20-%20FNKM%20(issue).pdf).

ADVICE SOUGHT

8. Representatives of NKFCL as well as its project consultant and heritage conservation consultant will present the HIA report at the meeting. Members are invited to offer comments and advise on the findings of the HIA.

Antiquities and Monuments Office

September 2026

Ref: AMO 22-3/0